Project Management Pre-Implementation	321 days 14 days	10/22/01 10/22/01	01/30/03 11/08/01
Detailed Scope / Deliverable	dayo	. 0, 22, 0 .	11,00,01
definition	5 days	10/22/01	10/26/01
Complete Work Breakdown Structure	1 day	10/22/01	10/22/01
Analyze / document risks	5 days	10/22/01	11/02/01
Define project team /	·		
organization chart Deploy change control policy /	1 day	10/30/01	10/30/01
processes Deploy risk management	1 day	11/08/01	11/08/01
policy / processes	1 day	11/08/01	11/08/01
Project Initiation - Milestone	1 day	11/08/01	11/08/01
Project status reporting	321 days	10/22/01	01/30/03
Weekly reports to Chair and Vice Chair of Task Force and			
to LCC	321 days	10/22/01	01/30/03
Regular meetings with ERER Task Force to develop and continue project approach /	021 day0	10,22,01	01/00/00
procedures Application Error and Issues	1 day	10/22/01	10/22/01
Reporting	321 days	10/22/01	01/30/03
Evaluate Project Plan at each phase-end, adjust as needed Preparation of progress report to legislative sessions 2002	321 days	10/22/01	01/30/03
and 2003.	321 days	10/22/01	01/30/03
Post Implementation Create project closure and	10 days	01/06/03	01/17/03
audit report Update enhancement and	10 days	01/06/03	01/17/03
change request list	10 days	01/06/03	01/17/03
Update Error / Issue Report	10 days	01/06/03	01/17/03
Assessment Phase	151 days	11/08/01	06/14/02
Solidify Project Scope	68 days	11/09/01	02/20/02
Identify Processes for Pilot	·		
Testing Identify documents and	41 days	11/09/01	01/14/02
processes desired for pilot Identify Public and Private	41 days	11/09/01	01/14/02
Involvement Identify public groups (including Recorder, Auditor	41 days	11/19/01	01/22/02
and Treasurer) Identify Private groups (including title companies, mortgage companies,	41 days	11/19/01	01/22/02
banks)	41 days	11/19/01	01/22/02

Identify education / communication plan to			
educate parties on			
involvement	41 days	11/19/01	01/22/02
Identify legislative needs to	·		
facilitate envelopment	41 days	11/19/01	01/22/02
Identify Pilot Counties	23 days	01/21/02	02/20/02
Identify Pilot Parameters			
(Document volumes,			
document types, technology			
requirements, etc)	23 days	01/21/02	02/20/02
Select Consulting Teams -			
RFPs	30 days	11/08/01	12/21/01
Develop consultant RFP	5 days	11/08/01	11/14/01
Publish RFP	7 days	11/13/01	11/23/01
Review consultant proposals	18 days	11/26/01	12/19/01 33
Select consultant	1 day	12/20/01	12/20/01 34
Consultant team selection -			
Milestone	1 day	12/21/01	12/21/01 35
Prepare Interview Template	5 days	01/03/02	01/09/02
ID Content and Format			
Questions	5 days	01/03/02	01/09/02
ID Index questions	5 days	01/03/02	01/09/02
ID Technology Feature, e-			
Management and e-Processing			
Standards	5 days	01/03/02	01/09/02
ID e-Recording Payment			
Information	5 days	01/03/02	01/09/02
Document Interview Template	1 day	01/09/02	01/09/02
Conduct Task Force Interviews	77 days	01/10/02	04/26/02 42
Task Force Concerns List	1 day	01/10/02	01/10/02
Indexes, features, content,			
format, authenticating,			
securing, record prioritizing	1 day	01/10/02	01/10/02
Technology Assessment at			
County and Private Sector			
Offices	77 days	01/10/02	04/26/02
Evaluate documentation			
detailing current technology			
and transaction volumes at			
the county and private			
sector offices	75 days	01/14/02	04/26/02
Document the current state			
of technology, and			
transaction volumes at each			
county and private sector			
office	75 days	01/14/02	04/26/02
Evaluate archive and			
retrieval needs and issues	1 day	01/10/02	01/10/02

Assess infrastructure needs and concerns Functional and Business Process Assessment at County and Private Sector	75 days	01/14/02	04/26/02
offices	75 days	01/14/02	04/26/02
Document the current state of processes at each county and private sector office Evaluate documentation detailing current processes at the county and private	75 days	01/14/02	04/26/02
sector offices Assess the electronic recording systems used in	75 days	01/14/02	04/26/02
other jurisdictions Evaluate any national standards for electronic	75 days	01/14/02	04/26/02
document management Identify best practices from aggregate county and private sector offices and	75 days	01/14/02	04/26/02
national information	75 days	01/14/02	04/26/02
Identify legal requirements Identify business processes, workflow, automated processes, and operational	75 days	01/14/02	04/26/02
needs Identify functionality requirements necessary for a successful pilot	75 days	01/14/02	04/26/02
implementation Mid-Assessment Review -	75 days	01/14/02	04/26/02
Milestone	1 day	04/26/02	04/26/02
Data / Security Requirements	75 days	01/14/02	04/26/02
Identify data security needs Identify legacy data migration needs and data	75 days	01/14/02	04/26/02
cleansing issues Report Needs Identify reporting needs / requirement for county and	75 days 75 days	01/14/02 01/14/02	04/26/02 04/26/02
private sector offices Vendor Selection Process Identify E-Transmittal Software	75 days 41 days	01/14/02 02/04/02	04/26/02 04/01/02
Vendors Identify E-Recording Software	10 days	02/04/02	02/15/02
Vendors	10 days	02/04/02	02/15/02

Create functionality scripts based on needs identified in			
assessment Obtain Task Force approval of	10 days	02/18/02	03/01/02
script Communicate script to vendor	1 day	03/04/02	03/04/02
group Schedule evaluation demos for	1 day	03/05/02	03/05/02
Task Force based on scripts Conduct question and answer	11 days	03/06/02	03/20/02
series Select vendor best matching	3 days	03/21/02	03/25/02
requirements and needs Finalize vendor negotiations directed at application pricing, availability requirements, customization and bug fix, overall support response time /	1 day	03/26/02	03/26/02
service level agreements	4 days	03/27/02	04/01/02
Vendor Selection - Milestone	1 day	04/01/02	04/01/02
Prepare and Present Standards Standard Review: Electronic	35 days	04/29/02	06/14/02
Recording Technology Features Assess interview findings against Considerations 11	25 days	04/29/02	05/31/02
through 18	5 days	04/29/02	05/03/02 43
Conduct additional research Document recommendations for	15 days	05/06/02	05/24/02 79
technology features Standards Review: Real	5 days	05/27/02	05/31/02 80
Estate Record Indexing Assess interview findings against Considerations 19	25 days	04/29/02	05/31/02
through 21	5 days	04/29/02	05/03/02
Conduct additional research Document recommendations for	10 days	05/06/02	05/17/02 83
technology features Standards Review: Content	5 days	05/27/02	05/31/02 84
and Format Assess interview findings against Considerations 22	25 days	04/29/02	05/31/02
through 26	5 days	04/29/02	05/03/02
Conduct additional research	10 days	05/06/02	05/17/02 87

Document recommendations for technology features Standards Review:	5 days	05/27/02	05/31/02	88
Authentication, Securing, Record Priority Assess interview findings against Considerations 27	25 days	04/29/02	05/31/02	
through 30	5 days	04/29/02	05/03/02	
Conduct additional research Document recommendations for	10 days	05/06/02	05/17/02	91
technology features	5 days	05/27/02	05/31/02	92
ERER Payment Methods	25 days	04/29/02	05/31/02	
Assess Considerations 31	•			
through 37	5 days	04/29/02	05/03/02	
Conduct additional research Document recommendations for	10 days	05/06/02	05/17/02	95
technology features	5 days	05/27/02	05/31/02	96
Business Process / Redesign	25 days	04/29/02	05/31/02	
Assess county processes Identify redundancy, non-	5 days	04/29/02	05/03/02	
value add processes, etc Recommend redesign and	10 days	05/06/02	05/17/02	
process streamlines Deliver / Recommendation /	5 days	05/27/02	05/31/02	
Baseline Standards	10 days	06/03/02	06/14/02	
	•	00/03/02	00/14/02	
Meet with ERER Task Force				
and present standards for	40 -1	00/00/00	00/4 4/00	
authorization	10 days	06/03/02	06/14/02	
Phase End Review	2 days	06/03/02	06/04/02	
Conduct walkthrough of assessment findings	1 dov	06/02/02	06/03/02	97
Assessment - Phase End	1 day	06/03/02	00/03/02	91
Milestone	1 day	06/04/02	06/04/02	105
Design Phase	129 days	01/07/02	07/08/02	103
Technology GAP Analysis, all	120 days	01/01/02	01700702	
counties and application				
standards	10 days	05/06/02	05/17/02	
Identify technology gaps between county pilots offices and private sector and vendor	ŕ			
package requirements Document technology matrix for all county offices and pilot	10 days	05/06/02	05/17/02	
host facility	10 days	05/06/02	05/17/02	

Pilot Architecture and Dual			
Mode Processes	10 days	05/20/02	05/31/02
Document scenarios that will			
allow pilot testing while at the			
same time allowing county			
offices to continue business			
using current	10 days	05/20/02	05/24/02
technology/process Configure a development site	10 days	05/20/02	05/31/02
for creating pilot requirements			
and hosting	10 days	05/20/02	05/31/02
Mid-Design Review -	.o dayo	00/20/02	00/01/02
Milestone	1 day	05/31/02	05/31/02
Functional and Business	•		
Process Design	10 days	06/10/02	06/21/02
Identify business functionality			
gaps between ERER			
requirements and vendor			
package functionality	10 days	06/10/02	06/21/02
Design functionality requirements identified for			
pilot	10 days	06/10/02	06/21/02
Design workflow model and	10 days	00/10/02	00/21/02
functionality standards	10 days	06/10/02	06/21/02
,	. c day c	00, 10, 02	00/2:/02
Define automated processes,			
Define automateu processes,			
calculations and screen pops	10 days	06/10/02	06/21/02
calculations and screen pops Security	10 days 5 days	06/10/02 06/03/02	06/21/02 06/07/02
calculations and screen pops Security Design database and	5 days	06/03/02	06/07/02
calculations and screen pops Security Design database and application security needs	5 days	06/03/02 06/03/02	06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs	5 days 5 days 5 days	06/03/02 06/03/02 06/03/02	06/07/02 06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication	5 days	06/03/02 06/03/02	06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan	5 days 5 days 5 days	06/03/02 06/03/02 06/03/02	06/07/02 06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all	5 days 5 days 5 days	06/03/02 06/03/02 06/03/02	06/07/02 06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private	5 days 5 days 5 days	06/03/02 06/03/02 06/03/02	06/07/02 06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all	5 days 5 days 5 days	06/03/02 06/03/02 06/03/02	06/07/02 06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational	5 days 5 days 5 days	06/03/02 06/03/02 06/03/02	06/07/02 06/07/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress	5 days 5 days 5 days 5 days 5 days	06/03/02 06/03/02 06/03/02 01/07/02	06/07/02 06/07/02 06/07/02 01/11/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone	5 days 5 days 5 days 5 days 1 day	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design	5 days 5 days 5 days 5 days 5 days	06/03/02 06/03/02 06/03/02 01/07/02	06/07/02 06/07/02 06/07/02 01/11/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for	5 days 5 days 5 days 5 days 1 day 5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02 06/28/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot	5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02 06/28/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot Implementation Plan	5 days 5 days 5 days 5 days 1 day 5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02 06/28/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot Implementation Plan Document detailed	5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02 06/28/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot Implementation Plan Document detailed implementation plan for pilot	5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02 06/28/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot Implementation Plan Document detailed	5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 01/11/02 06/28/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot Implementation Plan Document detailed implementation plan for pilot host site and county offices	5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02 06/24/02 06/03/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 06/28/02 06/28/02 06/07/02
calculations and screen pops Security Design database and application security needs Design web security needs Communication Design a communication plan that includes educating all county offices and private sector on operational changes, security standards, training dates, status of pilot implementation progress Communication - Milestone Report Design Design reports identified for pilot Implementation Plan Document detailed implementation plan for pilot host site and county offices and private sector	5 days	06/03/02 06/03/02 06/03/02 01/07/02 01/07/02 01/11/02 06/24/02 06/24/02 06/03/02	06/07/02 06/07/02 06/07/02 01/11/02 01/11/02 06/28/02 06/28/02 06/07/02

Develop Backup / Recover			
Plans	5 days	06/24/02	06/28/02
Document backup and		00/04/00	00/00/00
recovery procedures	5 days	06/24/02	06/28/02
Define county office support		00/04/00	00/00/00
procedures	5 days	06/24/02	06/28/02
Phase End Review	6 days	06/27/02	07/08/02
Document design	5 days	06/27/02	07/05/02
Conduct walkthrough of	4 .1	07/00/00	07/00/00
design	1 day	07/08/02	07/08/02
Design - Phase End Milestone	1 day	07/08/02	07/08/02
Development Phase	26 days	07/08/02	08/12/02
Application Configuration	20 days	07/08/02	08/02/02
Develop a pilot application			
based on pilot requirements	20 days	07/08/02	08/02/02
Unit Testing By ERER Task			
Force Members	20 days	07/08/02	08/02/02
Create test scripts for pilot			
offices and private sector	1 day	07/08/02	07/08/02
Conduct unit testing and			
modify as needed	20 days	07/08/02	08/02/02
Mid-Development Review -			
Milestone	1 day	08/02/02	08/02/02
Report Needs	20 days	07/08/02	08/02/02
Develop reports	20 days	07/08/02	08/02/02
Technology Setup /			
Configuration	5 days	07/29/02	08/02/02
Configure Web Server	5 days	07/29/02	08/02/02
Configure database and			
application servers	5 days	07/29/02	08/02/02
Configure pilot workstations	5 days	07/29/02	08/02/02
Phase End Review	6 days	08/05/02	08/12/02
Document development		00/05/00	00/00/00
issues	5 days	08/05/02	08/09/02
Conduct walkthrough of	4 .1	00/40/00	00/40/00
developed application	1 day	08/12/02	08/12/02
Development - Phase End Milestone	1 dou	00/40/00	00/40/00
	1 day	08/12/02	08/12/02
Implementation Phase	38 days	07/01/02	08/23/02
Training Program Development	33 days	07/01/02	08/16/02
Develop training manuals -	2 E dovo	07/22/02	07/24/02
End Users and IT Support Schedule training	2.5 days	07/22/02	07/24/02
_	1 day	07/01/02	07/01/02
Train pilot user group	5 days	08/12/02	08/16/02
Install - Final Configuration and Production Database Build	5 days	08/12/02	08/16/02
Install client software and	5 days	00/12/02	00/10/02
connectivity	5 days	08/12/02	08/16/02
Install host environment	5 days 5 days	08/12/02	08/16/02
Set-up Business Rules	5 days 5 days	08/12/02	08/16/02
Oet-up Dusilless Mules	Juays	00/12/02	00/10/02

Phase End Review Document Implementation	5 days	08/19/02	08/23/02
plan	5 days	08/19/02	08/23/02
Conduct walkthrough of Pilot application with Task Force Implementation – Phase End	1 day	08/23/02	08/23/02
Milestone	1 day	08/23/02 08/12/02	08/23/02
Pilot Testing Program Pilot Testing Process	106 days 96 days	08/12/02	01/13/03 01/06/03
Perform stress, load and capacity tests to ensure county and private sector offices and host client pass	ŕ	20/40/20	0.1/0.0/0.0
usability standards Test accessibility of pilot application from county	96 days	08/19/02	01/06/03
offices and private sector Test application according to	96 days	08/19/02	01/06/03
testing scripts	96 days	08/19/02	01/06/03
Stage One of Pilot - Milestone	1 day	08/19/02	08/19/02
Pilot Changes / Enhancements Document Issues / Needs /	101 days	08/12/02	01/06/03
Concerns Evaluate cost / benefit of pilot	96 days	08/12/02	12/30/02
change Configure / make approved	96 days	08/19/02	01/06/03
changes	96 days	08/19/02	01/06/03
Pilot Communication Program Communicate regularly with pilot sites and document	96 days	08/19/02	01/06/03
findings Publish findings for all pilot offices to share and initiate	96 days	08/19/02	01/06/03
additional feedback Stage Two of Pilot –	96 days	08/19/02	01/06/03
Milestone	1 day	09/27/02	09/27/02
Vendor Communication Communicate feedback to application vendor with bugs	96 days	08/19/02	01/06/03
and usability issues Manage bug fixes	96 days 96 days	08/19/02 08/19/02	01/06/03 01/06/03
Monitor service and response against service level	-		
agreement Vendor Performance Review -	96 days	08/19/02	01/06/03
Milestone	1 day	10/25/02	10/25/02
Phase End Review	52 days	10/25/02	01/13/03

Document pilot testing issues	15 days	10/25/02	11/14/02
Pilot Program - Phase End			
Review	1 day	11/14/02	11/14/02
Finalize recommended			
standards and feature			
definition	1 day	01/13/03	01/13/03